

#### **EARNINGS UPDATE Q4FY15**







**MAY 2015** 

#### **SKS Microfinance Limited**

BSE: 533228 • NSE: SKSMICRO

Corporate Identity No. L65999MH2003PLC250504

www.sksindia.com

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#### **HIGHLIGHTS OF Q4FY15**

- Incremental drawdowns of Rs. 2,414 Crs. in Q4FY15 (Rs. 931 Crs. Q3FY15). Full year drawdowns in FY15 were Rs. 5,020 Crs.
   (growth of 43% YoY)
- SKS completed Rs. 1,559 Crs. (Rs.1,817 Crs. in FY14) securitization transactions rated as 'AA(SO)' in FY15. Issued Non Convertible Debenture of Rs. 200 Crs. rated as 'A+' and commercial paper of Rs. 225 Crs. rated as 'A1+'. SKS also originated Rs.461 crs. (Rs.320 crs. in FY14) loans under managed portfolio in FY15.
- Loan disbursement of Rs. 2,494 Crs. in Q4FY15 growth of 58% (YoY) and 62% (QoQ). Disbursement in FY15 was Rs.6,891
   Crs. (growth of 44% YoY).
- Non-AP Portfolio grew by 47% (YoY) and 31% (QoQ) to Rs. 4,171 Crs. as of March 31, 2015.
- Cost-of-interest bearing liabilities# at 11.8% for Q4FY15 as compared to 12.9% in Q3FY15.
- Cost to income at 61.1% for FY15 as compared to 74.5% in FY14 (drop of 13.3% YoY) and drop of 7.0% between Q3FY15 and Q4FY15.
- The un-availed deferred tax benefit of Rs. 489 Crs. and MAT credit of Rs. 5.2 Crs. will be available to offset tax on future taxable income.
- PAT of Rs. 40.5 Crs. in Q4FY15 and Rs. 27.1 Crs. in Q4FY14 (Rs.41.1 Crs. in Q3FY15). PAT of Rs. 188 Crs. in FY15 compared to Rs. 70 Crs. in FY14.
- PAT movement QoQ has been flat largely due to increase in standard asset provisioning by Rs.10 crs. and MAT expense by Rs.6 crs in Q4FY15.
- Networth of Rs. 1,046 Crs. and capital adequacy at 31.7% as of March 31, 2015.
- Cash & Cash equivalent of Rs. 1,437 Crs.
- SKS applied for Small Finance Bank License

#### Note:

#including processing fee paid on Loans on Balance sheet

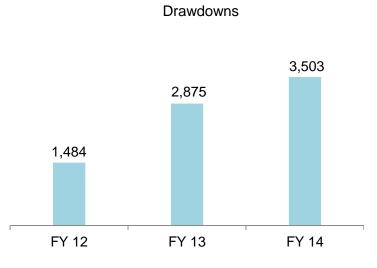
<sup>^</sup> Excluding security deposit

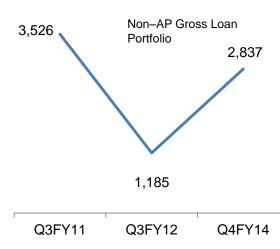


#### Supply-side Shock Managed

#### **Credit Growth Resumed**

AP exposure of Rs. 1,360 crore written off/ provided for



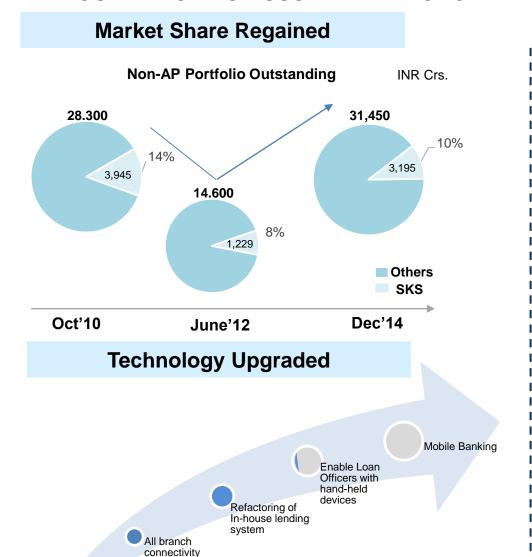


#### **Cost Structure Optimization**

	Q3FY11	Q4FY14	Var.
Branches	2,403	1,255	-48%
Other Opex (INR crore)	51	21	-60%
Headcount	25,735	8,932	-65%
Personnel Cost (INR crore)	89	43	-52%



#### **DURABLE FOUNDATION FOR SUSTAINABLE GROWTH**

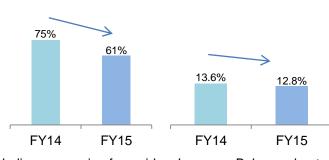


#### **Capital Reinforced**

- QIP of Rs. 398 crs in May'14
- Net worth Rs. 1,046 crs
- **CAR 31.7%**

#### **Efficiency Gains**

Cost to Income Cost of Borrowing\*



#including processing fee paid on Loans on Balance sheet 5

Installed

Computers at all branches with In-House lending system with daily data receipt (1,215

remote

locations)

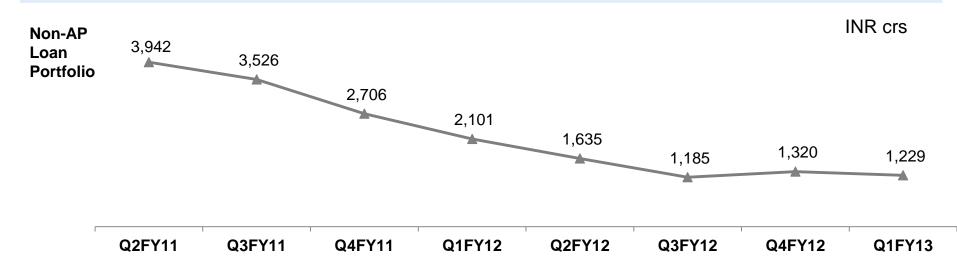
# CLARITY ON MAJOR UNCERTAINTIES POST AP MFI CRISIS

# WHAT DOESN'T KILL YOU, MAKES YOU STRONGER - POSITIVE DEVELOPMENTS POST AP MFI CRISIS

Concerns	Clarity
Will there be multiple regulators?	Regulatory clarity – RBI to be the sole regulator
Funding uncertainty?	<ul> <li>Priority sector status continues</li> <li>MFIs are the only indirect priority sector dispensation</li> </ul>
Will there be contagion?	<ul> <li>No contagion</li> <li>More than 4.5 years no other state has followed suit</li> </ul>
Has the operating model been challenged?	<ul> <li>Collection efficiency maintained despite disbursements being a fraction of collections.</li> <li>No alternative credit delivery model has gained currency.</li> </ul>
What will be the economics under regulated interest rate regime?	<ul> <li>RoA of 3-4% on a steady-state basis</li> </ul>

#### **OPERATING MODEL VAILIDITY ESTABLISHED**

#### Collection efficiency of 97% during wind-down mode dispels ever greening myth



# 1.9 million borrowers repaid loans without incremental lending

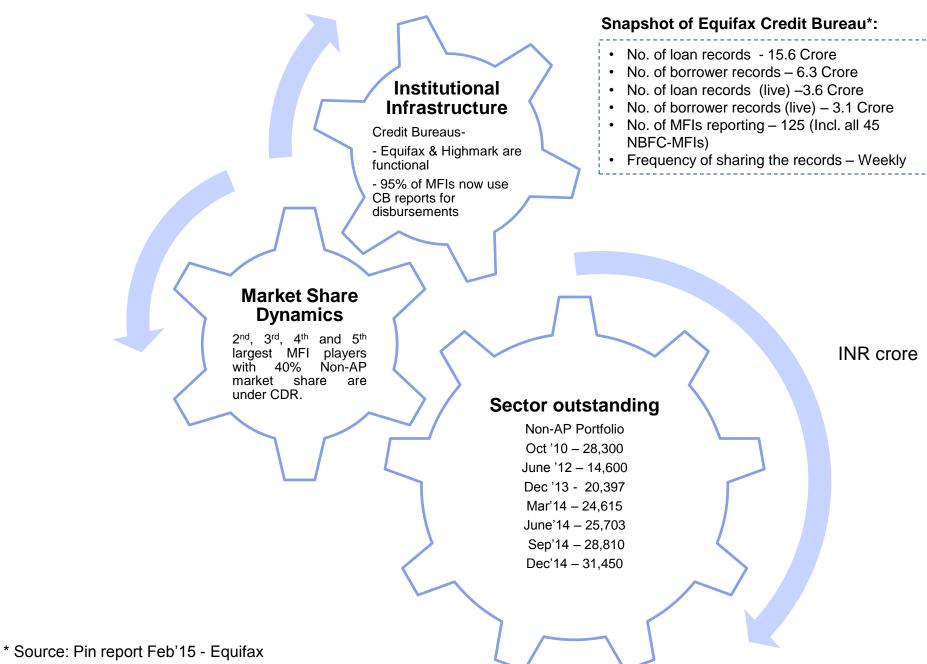
#### in Millions

No. of non-AP members who didn't receive any incremental credit from SKS during this period	1.9
No. of non-AP members who availed loans during this period	3.3
No. of non-AP borrowers who repaid on-time during this period	5.2

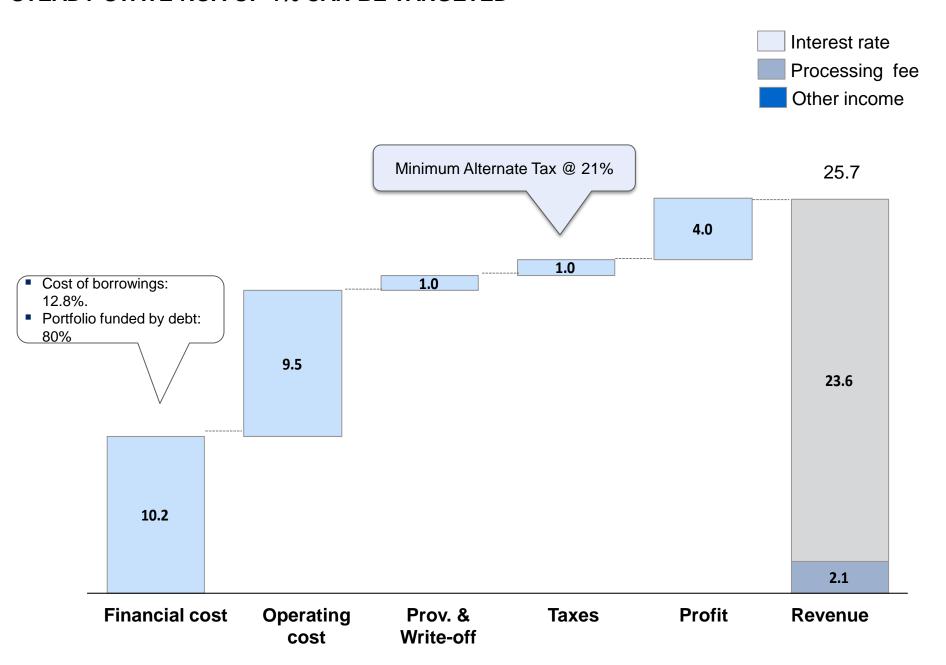
# Internal generation -- and not incremental debt -- aids prompt repayment

MFI Industry non- AP Portfolio Outstanding (Rs Cr)		
Oct'10	28,300	
June'12	14,600	

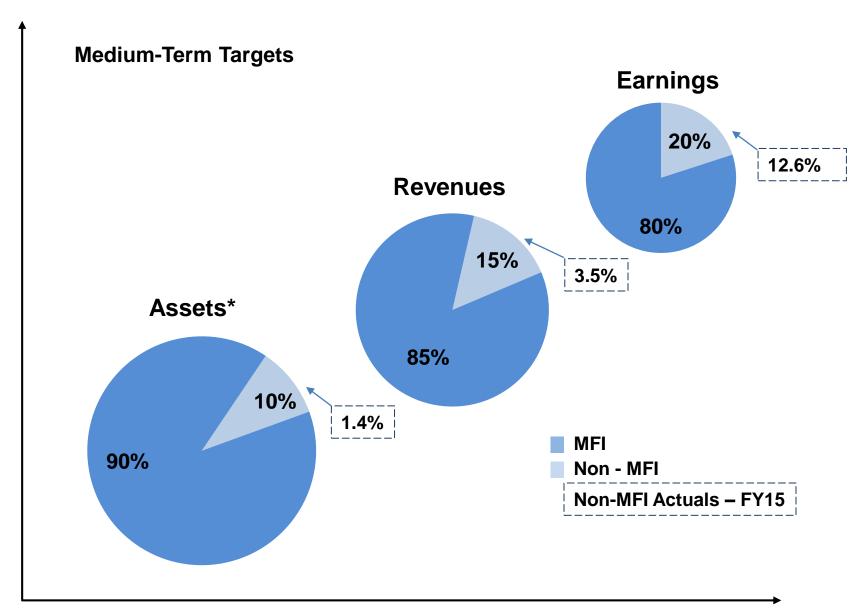
#### COMPETITIVE LANDSCAPE CHANGES TO SKS' ADVANTAGE



#### STEADY-STATE ROA OF 4% CAN BE TARGETED



#### CREATIVE DISTURBANCE TO ASSET-REVENUE-EARNING CORRELATION



\*Note: Core microfinance will continue to be more than 90% of credit assets

## **OPERATIONAL HIGHLIGHTS**

#### **OPERATIONAL HIGHLIGHTS**

Particulars	Mar-14	Mar-15	YoY%	Dec-14	QoQ%
Branches#	1,255	1,268	1%	1,268	-
Centers (Sangam)	228,188	<b>■</b> 227,125 <b>■</b>	0%	229,172	-0.9%
- Centers in non-AP States	157,511	I 156,457 I	-1%	158,451	-1.3%
Employees (i) + (ii) + (iii) + (iv) + (v) + (vi)	8,932	9,698	9%	9,089	7%
<ul> <li>Field Staff (i) + (ii) + (iii) + (iv) + (v)</li> </ul>	8,681	9,416	8%	8,812	7%
<ul><li>Sangam Managers* (i)</li></ul>	5,259	5,286	1%	5,104	4%
<ul> <li>Sangam Manager Trainees(ii)</li> </ul>	281	777	177%	446	74%
Branch Management Staff (iii)	2,191	2,266 I	3%	2,185	4%
<ul><li>Area Managers (iv)</li></ul>	85	99	16%	90	10%
<ul> <li>Regional Office Staff (v)</li> </ul>	865	988	14%	987	-
Head Office Staff (vi)	251	282	12%	277	2%
Members (in '000)	5,783	6,402	11%	6,196	3%
- Members in non-AP States (in '000)	3,864	4,482	16%	4,274	5%
Active borrowers (in '000)	4,963	I 5,325 I	7%	5,228	2%
<ul> <li>Active borrowers in non-AP States (in '000)</li> </ul>	3,262	3,648	12%	3,540	3%
No. of loans disbursed (in '000)	1,336	1,857	39%	1,271	46%
Disbursements (for the quarter) (INR Crs.)	1,580	2,494	58%	1,544	62%
Gross Ioan portfolio – Non-AP (INR Crs.) (A+B+C)	2,837	4,171	47%	3,195	31%
Loans outstanding (A)	1,523	2,911	91%	2,724	7%
Securitized (B)	1,075	918	-15%	289	218%
Managed loans (C)	234	342	46%	181	89%
Operational Efficiency – Non-AP :		1			
Off-take Avg (Disbursements/ No of Loans disbursed) (INR)	11,849	13,443	13%	12,152	11%
Gross Ioan portfolio/ Active Borrowers (INR)	8,698	11,434	31%	9,024	27%
Gross Ioan portfolio/ No. of Sangam Managers (Rs. '000)	6,275	8,994 I	43%	7,196	25%
Active borrowers / No. of Branches	2,864	3,214	12%	3,111	3%
Active borrowers / No. of Sangam Managers	721	787	9%	797	-1%

# PRODUCTIVITY GAINS & COST EFFICIENCY ENABLE SKS TO LEVERAGE THE CONDUCIVE ENVIRONMENT

	Best before AP MFI crisis	Worst during AP MFI crisis	FY14	FY15	Q4FY15
Productivity - Non-AP:					1
Borrowers/ SM	489*	287	721	787	787
Gross Loan Portfolio/ SM ('000)	3,640*	1,320	6,275	8,994	8,994
Offtake Avg.	10,299*	9,237	11,849	12,273	13,443
Cost Efficiency:					
Financial Cost %\$	6.6%	9.8%	8.3%	8.3%	9.1%
Cost of borrowings %	10.3%^	16.0%^	13.6%#	12.8%#	11.8%#
Opex/ Gross Loan Portfolio %	10.4%	21.7%	9.6%	9.5%	8.9%
Cost to Income Ratio	52.4%	275%	74.5%	61.1%	59.4%
Credit Quality - Non-AP:					
Gross NPA%	0.20%*	5.5%	0.1%	0.1%	0.1%
Net NPA%	0.16%*	2.9%	0.1%	0.05%	0.05%
Collection Efficiency %	99.8%*	94.9%	99.9%	99.8%	99.8%

<sup>\*</sup>Enterprise figures - includes figures from AP state

<sup>\$</sup> Financial expenses to Avg. Gross Loan Portfolio

<sup>^</sup>Includes processing fee for on and off balance sheet (b/s) funding

<sup>#</sup> Includes processing fee for on b/s funding only, for Q1FY15 Rs. 2.4 Crs. ,Q2FY15 Rs. 6.3 Crs., Q3FY15 Rs. 2.8 Crs. & Q4FY15 Rs. 2.8 Crs.

#### PORTFOLIO MIX

#### **State** % 16.8% Orissa 14.7% 15.2% Karnataka 17.2% 11.6% Maharashtra 11.4% 11.2% Bihar 11.9% 10.9% West Bengal 11.7% 8.7% Uttar Pradesh 8.3% 5.8% Kerala 5.5% 5.3% Madhya Pradesh 6.1% 4.8% Rajasthan 4.4% ■GLP FY15 4.1% **Jharkhand** 3.7% GLP FY14 1.8% Punjab 1.8% 1.5% Haryana 1.3% 1.2% Chattisgarh 1.0% 1.2% Uttaranchal 1.1% 0.0% Himachal Pradesh 0.0%

#### **CONCENTRATION NORMS**

Metric	% Cap on Disbursement*	POS % Cap of Networth
State	<ul><li>&lt;15%</li><li>(20% for Karnataka &amp; Orissa)</li></ul>	■ 50%
District	<ul><li>&lt;3 %</li><li>(4% for Karnataka &amp; Orissa)</li></ul>	<ul> <li>5%</li> <li>(Only 5% of total operating districts can go up to 10% of Networth)</li> </ul>
Branch	<ol> <li>&lt;1 %</li> <li>(1.25 % for Karnataka &amp; Orissa)</li> </ol>	<ul> <li>1%</li> <li>(Only 5% of the total operating branches can go up to 2% of Networth )</li> </ul>
NPA	<ul><li>No disbursement to a branch with NPA &gt; 1 %</li></ul>	
Collection efficiency	<ul> <li>No disbursement to a branch with on- time collection efficiency of &lt; 95%</li> </ul>	

<sup>\*</sup>Subject to tolerance of 10%

Note: Portfolio percentage are based on proportion of gross loan portfolio of respective states.

#### VINTAGE OF NON-AP BRANCHES IS ~6.5 YEARS PORTFOLIO OUTSTANDING BY ECONOMIC ACTIVITY

State	No. of Branches	Wt. Avg. Vintage (in Yrs.)*
Karnataka	170	7.3
Odisha	147	6.9
West Bengal	135	6.4
Bihar	121	6.7
Maharashtra	118	6.8
Uttar Pradesh	114	6.0
Madhya Pradesh	67	6.8
Rajasthan	59	6.6
Jharkhand	41	6.3
Kerala	48	5.0
Chhattisgarh	21	6.7
Punjab	18	5.6
Haryana	16	5.9
Uttarakhand	11	5.0
Gujarat	1	7.2
Delhi	1	5.7
Himachal Pradesh	3	0.3
Non-AP	1091	6.6

Purpose	% Mix
Livestock	26%
Tailoring, Cloth weaving	11%
Grocery stores and other retail outlets	9%
Masonry, Painting, Plumbing, Electrician, Carpenter and related	8%
Trading of vegetables & fruits	8%
Vehicle repairs	6%
Trading of agri-commodities	5%
Eateries	5%
Agriculture	4%
Garments & Footwear retailing	3%
Other income generating activities	15%

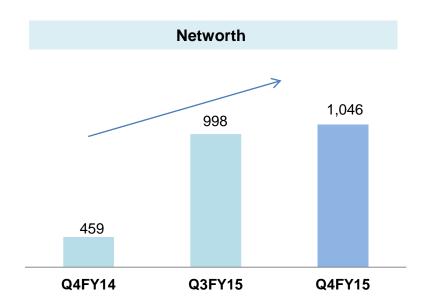
As of Mar 2015

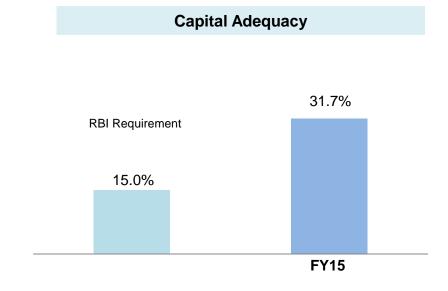
<sup>\*</sup> Excludes 44 Gold Loan Branches.

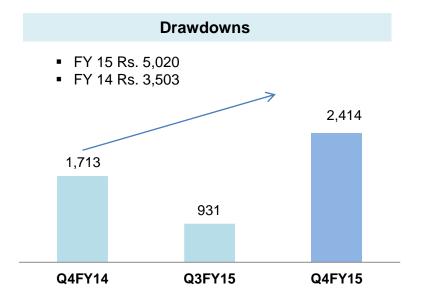
### **REVIEW OF FINANCIALS**

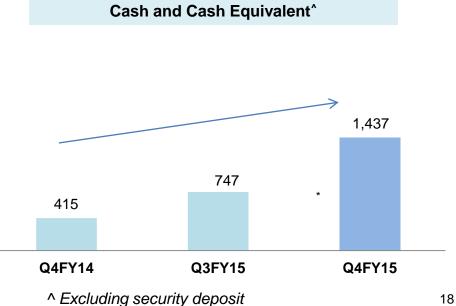
#### STRONG SOLVENCY AND SUFFICIENT LIQUIDITY

INR Crs.









226

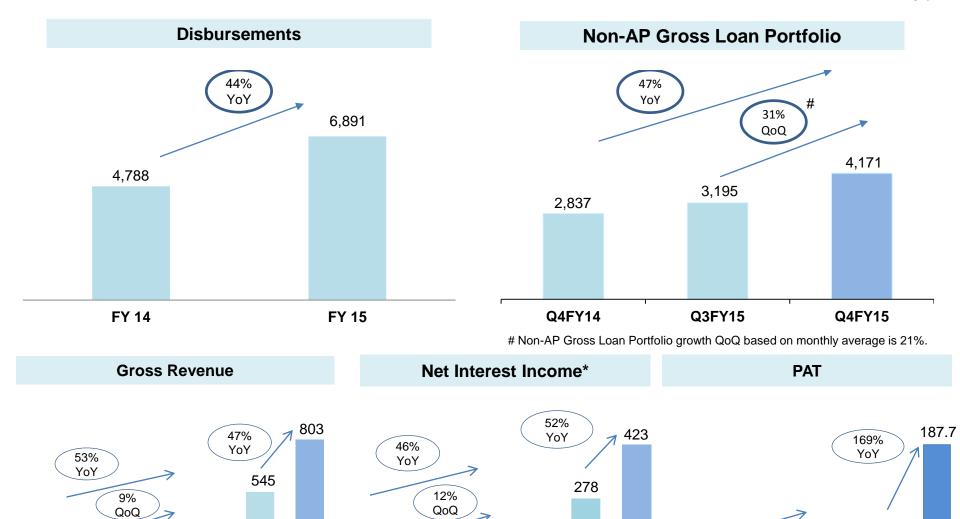
FY14

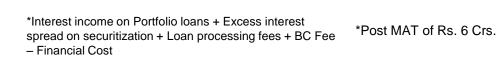
FY15

207

Q4FY14 Q3FY15 Q4FY15

147





FY14

FY15

112

100

Q4FY14 Q3FY15 Q4FY15

77

FY15

69.9

FY14

41.1

Q4FY14 Q3FY15 Q4FY15

27.1

40.5\*

#### QOQ PROFIT GROWTH MUTED BY STANDARD ASSET PROVISIONING AND MAT

INR Crs

						INR Crs.
Particulars	Q4FY14	Q4FY15	YoY%	Q4FY15 As % of Total Revenue	Q3FY15	QoQ%
Income from Operations		J I				
Interest income on Portfolio loans	95	152	60%	67%	154	-1%
Excess interest spread on securitization	22	25	13%	11%	10	155%
Loan processing fees	9	13	37%	6%	11	11%
Other Income		: :				
Income on investments	5	14	192%	6%	14	-3%
Recovery against loans written off	8	4	-45%	2%	5	-17%
Facilitation fees from Cross-sell	3	10	240%	4%	8	21%
BC fees	6	I 8 I	45%	4%	4	98%
Other miscellaneous income	0.0	0.5	-	-	0.2	-
Total Revenue	147	226	53%	100%	207	9%
Financial expenses	55	85	55%	38%	79	9%
Personnel expenses	43	60	39%	27%	63	-5%
Operating and other expenses	20	22	14%	10%	21	7%
Depreciation and amortization	1	1	9%	0%	1	-2%
Total Operating Cost	64	84	31%	37%	85	-2%
Provision & Write-offs	2	11	-	5%	2	-
Total Expenditure	120	180	49%	79%	166	8%
Profit before Tax	27.1	46.4	71%	21%	41.1	13%
Tax expense	-	5.9		3%	-	
Profit after Tax	27.1	40.5	49%	18%	41.1	-1%

S.no.	Particulars	Increase	Decrease	Net Change
A.	Personnel cost	-	7.6 One-time incentive to non-core mgmt. staff given in Q3FY15	(8)
B.	Provision & Write-offs	Increase in Standard asset Provisioning in Q4FY15 i.e. 1% of increase in gross loan portfolio	-	10
C.	MAT	6 Provision for MAT in Q4FY15	-	6
A+B+C	Total	16	7.6	8 📗

# CREDIT GROWTH, FEE INCOME AND REDUCTION IN COST OF BORROWINGS DRIVE PROFIT GROWTH

INR Crs.

				FY15
Particulars	FY14	FY15	YoY%	As % of Total Revenue
Income from Operations				
Interest income on Portfolio loans	393	566	44%	71%
Excess interest spread on securitization	56	67	20%	8%
Loan processing fees	34	46	35%	6%
Other Income		1		
Income on Investments	25	44	74%	6%
Recovery against loans written off	18	26	48%	3%
Facilitation fees from Cross-sell	9	29	223%	4%
BC fees	9	23	148%	3%
Other miscellaneous income	0.7	1.5	114%	0%
Total Revenue	545	803	47%	100%
Financial expenses	214	279 <sub> </sub>	30%	35%
Personnel expenses	166	232	40%	29%
Operating and other expenses	77	84	10%	10%
Depreciation and amortization	4	5	12%	1%
Total Operating Cost	246	320	30%	40%
Provision & Write-offs	15	10	-31%	1%
Total Expenditure	475	609	28%	76%
Profit before Tax	70	194	177%	24%
Tax expense	-	5.9		
Profit after Tax	70	188	169%	23%

	FY14 Guidance	FY14 Actual	FY15 Guidance	FY15 Actual
Non-AP Disbursement	4,500 - 4,800	4,788	6,000	6,891
Non-AP Gross Loan Portfoli	0 2,800 - 3,000	2,837	4,000	4,171
Profit After Tax (Post MAT @ 21%)	55 – 60	70	125 - 150	188

### **GUIDANCE FOR FY16**

	FY16
Incremental debt requirement	7,000
Non-AP Disbursement	9,000
Non-AP Gross Loan Portfolio	6,000
Profit After Tax (Post MAT @ 21%)	235

#### STRONG CAPITAL BASE AND ROBUST LIQUIDITY DRIVE SKS BALANCE SHEET

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Particulars  Faulty above conital	Q4FY14	Q4FY15	YoY%	Q3FY15	QoQ%
Equity share capital	108	126	17%	126	0%
Stock options outstanding	20	25	28%	24	5%
Reserves and surplus	331	895	170%	848	6%
Capital & Reserves	459	1,046	128%	998	5%
Loan funds	1,531	3,280	114%	2,545	29%
Payable towards Securitisation	180	180	-	52	-
Expenses & other payables	28	23	-17%	23	2%
Provision for Taxation	6	2	-72%	5	-65%
Unamortised loan processing fees	21	31	49%	24	30%
Employee benefits payable	7	19	161%	15	22%
Interest accrued but not due on borrowings	6	10	63%	15	-33%
Interest accrued and due on borrowings	2	6	-	-	-
Provision for leave benefits & gratuity	11	14	36%	14	6%
Statutory dues payable	1	3	114%	3	-16%
Unrealized gain on securitization transactions	37	42	14%	9	-
Provision for standard and NPA Non-AP	29	42	44%	32	29%
Provision for standard and NPA AP	179	0.1	-100%	8	-98%
Liabilities	2,038	3,652	79%	2,745	33%
Total Liabilities	2,497	4,699	88%	3,743	26%
Fixed assets	7	5	-22%	4	16%
Intangible assets	5	5	10%	5	1%
Investment	0	0.2	0%	0.2	0%
Cash and bank balances	671	1,659	147%	904	84%
Trade receivable	5	9	69%	10	-9%
Interest accrued and due on loans	1	1	-25%	1	-32%
Interest accrued but not due on loans	7	11	46%	10	11%
Interest accrued but not due on deposits with banks	10	8	-19%	8	-2%
Interest strip on securitization transactions	37	42	14%	10	-
Portfolio loans Non-AP	1,460	2 <i>,</i> 824	93%	2,708	4%
Portfolio loans AP	193	13	-93%	24	-44%
Loans placed as collateral	68	86	27%	16	-
Security deposits for rent and other utilities	4.0	4	-4%	4	-1%
Advances for Loan Cover Insurance	0.7	1	-5%	1	-9%
Surrender amount receivable from insurance co.	0.3	0	-100%	0.2	-100%
Loans to SKS employee benefit trust	5.4	5	-10%	5	-4%
Advance Income Tax	14.0	14	2%	19	-27%
Prepaid insurance	2.4	3	20%	4	-26%
Other advances	6	8	25%	9	-15%
Total Assets	2,497	4,699	88%	3,743	26%
Note:1 Non-AP Securitized/Managed Portfolio	1,309	1,260	-4%	470	168%
2. Non-AP Gross Loan Portfolio	2,837	4.171	47%	3,195	31%

#### **EQUITY RAISE & SECURITISATION AID NII GROWTH & REDUCE COST-TO-INCOME**

Particulars		Q4 FY14	Q3 FY15	Q4 FY15
Spread Analysis (as % of Avg. Gross Loan Portfolio)				
Gross Yield	(I)	20.4%	25.4%	24.2%
Portfolio Yield		16.2%	20.1%	18.9%
Financial Cost	(a)	7.6%	9.7%	9.1%
Operating Cost	(b)	8.8%	10.5%	8.9%
Provision and Write-offs	(c)	0.2%	0.2%	1.1%
Taxes	(d)	-	- 1	0.6%
Total Expense	II = (a+b+c+d)	16.6%	20.4%	19.8%
Return on Avg. Gross Loan Portfolio	(1) - (11)	3.8%	5.0%	4.3%
Efficiency:				
Cost to Income		69.0%	66.4%	59.4%
Asset Quality – Non-AP:				
Collection Efficiency		99.9%	99.8%	99.8%
Gross NPA		0.1%	0.1%	0.1%
Net NPA		0.1%	0.1%	0.05%
Gross NPA (INR Crs.)		1.9	2.6	2.4
Net NPA (INR Crs.)		1.6	1.8	1.3
Leverage:				
Debt : Equity		3.3	2.5	3.1
Debt : Equity (Incl. Securitised & Managed Loans)		6.5	3.0	4.5
Capital Adequacy:		20.7%	34.6%	31.7%
Profitability:				
EPS - Diluted (INR) (Not Annualised)		2.5	3.2	3.2
Book Value (INR)		42.4	79.2	82.9

#### PROFITABILITY RATIOS IMPROVE

Particulars		FY14	FY15
Spread Analysis (as % of Avg. Gross Loan Portfolio)			
Gross Yield	(I)	21.2%	23.9%
Portfolio Yield		17.5%	18.8%
Financial Cost	(a)	8.3%	8.3%
Operating Cost	(b)	9.6%	9.5%
Provision and Write-offs	(c)	0.6%	0.3%
Taxes	(d)	-	0.2%
Total Expense	II = (a+b+c+d)	18.5%	18.3%
Return on Avg. Gross Loan Portfolio	(I) - (II)	2.7%	5.6%
Efficiency:			
Cost to Income		74.5%	61.1%
Asset Quality – Non-AP:			
Collection Efficiency		99.8%	99.8%
Gross NPA		0.1%	0.1%
Net NPA		0.1%	0.05%
Gross NPA (INR Crs.)		1.9	2.4
Net NPA (INR Crs.)		1.6	1.3
Leverage:			
Debt : Equity		3.3	3.1
Debt : Equity (Incl. Securitised & Managed Loans)		6.5	4.5
Capital Adequacy:		20.7%	31.7%
Profitability:		2.22/	4.007
Return on Avg. Assets (Incl. Securitised & Managed Loans)*		2.3%	4.3%
ROE*		16.7%	21.6%
EPS - Diluted (INR) (Not Annualised)		6.4	15.0
Book Value (INR)		42.4	82.9

**ROA is 3.2% and ROE is 15.9% for Q4FY15** 

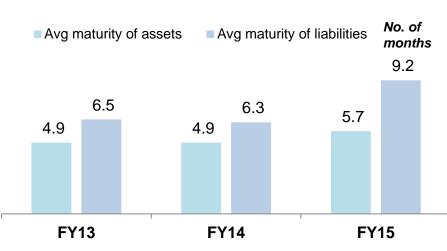
### FINANCIAL ARCHITECTURE

### **FINANCIAL ARCHITECTURE (1/2)**

Len	ders Mix		
On Balance Sheet*	Mar-15	Dec-14	Mar-14
Yes Bank	14.6%	14.9%	19.1%
Dena Bank	7.7%	5.5%	7.2%
State Bank Group	7.6%	5.1%	9.4%
SIDBI	6.6%	2.9%	10.7%
ICICI Bank	6.5%	11.1%	8.2%
Andhra Bank	6.4%	4.5%	5.7%
IDBI Bank	5.9%	0.7%	13.1%
Bank of Maharashtra	5.6%	7.7%	-
HDFC Bank	5.3%	4.8%	2.9%
Axis Bank	4.4%	6.7%	5.3%
Kotak Mahindra Bank	4.2%	6.1%	-
Bank of India	4.0%	7.6%	-
IndusInd Bank	3.9%	6.5%	9.1%
Standard Chartered Bank	3.0%	-	-
HSBC Bank	2.5%	2.1%	-
Ratnakar Bank	2.5%	3.2%	-
IDFC	2.5%	3.2%	-
South Indian Bank	2.2%	3.1%	-
Citi Bank	2.0%	1.3%	2.8%
Others	2.6%	3.3%	6.6%
Grant Total	2,990	2,375	1,531

F	INI	R Crs.		
	FY15	% Mix	FY14	% Mix
Term Loans	2,867	61%	1,434	48%
Securitisation	1,090	23%	1,205	41%
Managed Loans	348	7%	237	8%
NCD	200	4%	-	-
Cash Credit	124	3%	94	3%
Commercial Paper	89	2%	-	-
Total	4,718	100%	2,970	100%





<sup>\*</sup> Includes Term loan and cash credit facilities

### FINANCIAL ARCHITECTURE (2/2)

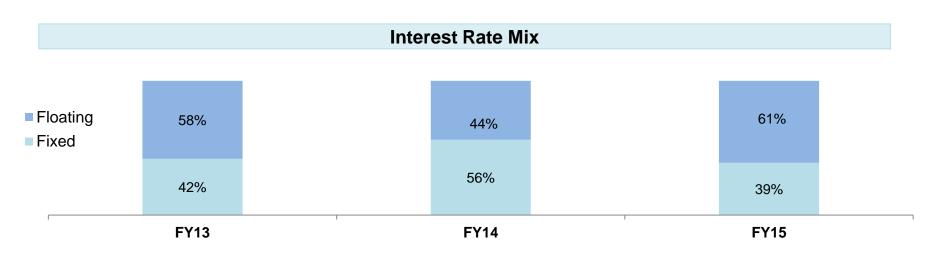
#### **Funding Cost Analysis**

Metric	FY14	FY15	Q3FY15	Q4FY15
Cost of interest bearing liabilities				
(excluding processing fee paid &	12.7%	12.1%	12.5%	11.4%
other charges)				
Cost of interest bearing liabilities	40.00/	40.007	40.007	44.00/
(including processing fee paid on	13.6%	12.8%	12.9%	11.8%
Loans on Balance sheet)				
Cost of interest bearing liabilities	I			I
(including processing fee and other	14.2%	13.2%	13.2%	12.4%
charges paid for On & Off B/S loans)				
Loan Processing Fees (INR Crs.)	17.3	16.9	3.6	4.7
Drawdowns (INR Crs.)	3,503	5,020	931	2,414
	- 1	5,5=5		_,
Financial Cost^	8.3%	8.3%	9.7%	9.1%

<sup>^</sup> Financial expenses to Avg. Gross Loan Portfolio

Note: SKS expenses towards loan processing fees are paid upfront whereas loan processing fees received from borrowers are amortized over the period of contract.

The above percentages are based on monthly averages (except financial cost %).



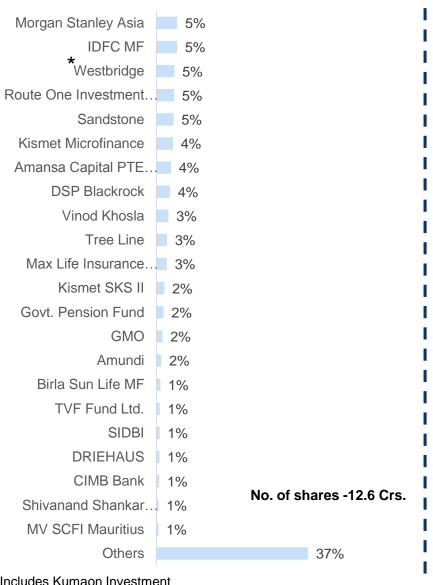
#### **EXTERNAL ASSESMENT**

Rating Instrument	Rating	Rating Agency	Rating Amount (Rs. Crs.)	
MFI Grading	MFI 1	CARE Ratings	N/A	
Bank Loan Rating (Long-term facilities)	CARE A+	CARE Ratings	2 900	
Bank Loan Rating (Short-term facilities)	CARE A1+	CARE Ratings	2,800	
Short-term Debt (CP/NCD)	CARE A1+	CARE Ratings	200	
Long-term Debt (NCD)	CARE A+	CARE Ratings	200	
Long-term Debt	[ICRA] A+	ICRA Limited	200	
Short-term Debt	[ICRA] A1+	ICRA Limited	300	
Securitisation Pool*	CARE AA (SO)	CARE Ratings	1,386	
Securitisation Pool^	ICRA AA (SO)	ICRA Limited	173	

<sup>\*</sup> for six securitisation transactions done during FY15

<sup>^</sup> for two securitisation transactions done during FY15

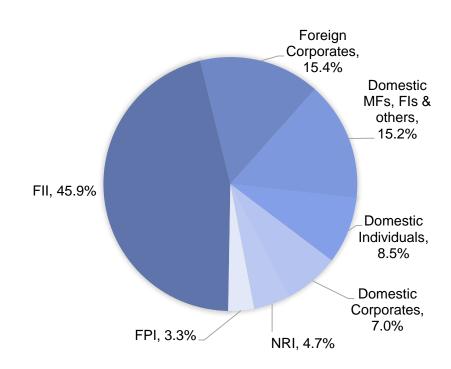
#### CAPITAL STRUCTURE AS ON 31<sup>ST</sup> MARCH 2015



<sup>\*</sup>Includes Kumaon Investment

Excludes no. of Outstanding ESOPs 0.4 crs Note: The Investment under different accounts by a fund are clubbed under their respective names

#### SHAREHOLDING PATTERN



#### ADJUSTED PRICE TO BOOK COMPUTATION

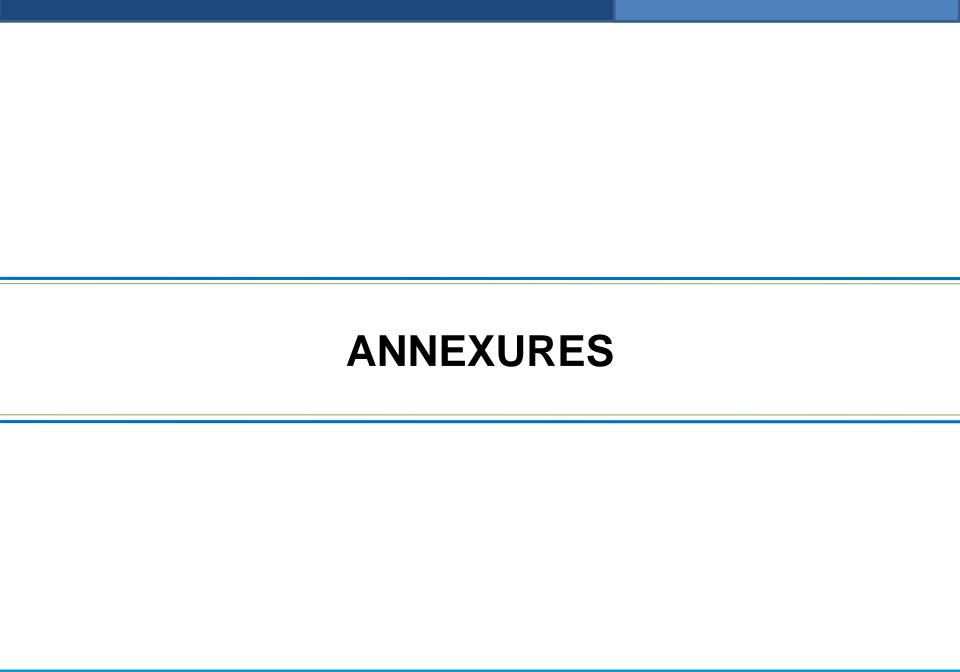
	Mar-15
Book value per share (INR) (A)	83
Present value of DTA per share (B)^	24
Book value per share – Including PV of DTA (INR) (A+B)	107
Adjusted Price to Book Ratio (times)	4.3

#### Note:

SKS Market Price as of May 04, 2015 – Rs. 463

<sup>^</sup> Estimated Present Value of Deferred Tax Assets not recognized in books per share.

DTA as on Mar 31, 2015 is Rs. 489 Crs.. Discount rate assumed at 12.8% and applied over next 6 years' estimated profit.



#### **OUR PROVISIONING POLICY**

		RBI NBFC-MFI norms	SKS compliance
	Standard Assets	0-90 days	0-60 days
Asset Classification	Sub-Standard Assets	91-180 days	61-180 days
	Loss Assets	>180 days	>180 days
	Standard Assets	1% of overall Portfolio reduced by Provision for NPA (If provision for NPA < 1% of overall Portfolio)	0.25-1% depending on NPA or as stipulated by RBI, whichever is higher
Provisioning Norms	Sub-Standard Assets	50% of instalments overdue*	50% of outstanding principal*
	Loss Assets	100% of instalments overdue*	100% of outstanding principal/ write-off*

<sup>\*</sup> The aggregate loan provision will be maintained at higher of 1% of overall portfolio or sum of provisioning for sub-standard and loss assets.

### **COMPLIANCE WITH RBI NBFC-MFI REGULATORY FRAMEWORK (1/2)**

### **RBI PSL norms for NBFC-MFIs SKS** compliance Qualifying assets to constitute not less than 85% of its total Qualifying assets - 94% **NBFC-MFIs** assets (excluding cash and bank balances) Income generation loans >97% At least 50% of loans for income generation activities **Qualifying Assets Criteria\*** Rural : <=Rs.120,000</li> Income of Non-Rural : <=Rs. 1,60,000</li> **Borrower's Family** = <= 60,000 - 1<sup>st</sup> cycle **Ticket Size** <= Rs.100,000 – Subsequent cycle</p> <= Rs. 100,000</p> **Indebtedness** If loan amt. > Rs.15,000, then >= 24 months **Tenure** Without collateral Collateral Weekly, Fortnightly and Monthly

**Repayment Model** 

<sup>\*</sup> SKS compliance relates to income generation loans which comprise 95% of total loans.

### **COMPLIANCE WITH RBI NBFC-MFI REGULATORY FRAMEWORK (2/2)**

	RBI PSL norms for NBFC-MFIs	SKS compliance
Pricing Guidelines		
Interest Rate	<ul> <li>A. Margin cap – 10% above cost of borrowings</li> <li>B. Avg. base rate of top 5 commercial banks X 2.75</li> <li>Lower of the A and B.</li> </ul>	Margin 9.7% Interest rate 23.6%
Processing Fees	<= 1% of loan amt.	$\checkmark$
Insurance Premium	<ul> <li>Actual cost of insurance can be recovered from borrower and spouse</li> <li>Administrative charges can be recovered as per IRDA guidelines</li> </ul>	✓
Penalty	No penalty for delayed payment	✓
Security Deposit	No security deposit/ margin to be taken	<ul> <li>SKS has never taken security deposit/ margin</li> </ul>

# SKS LOAN PORTFOLIO QUALIFIES FOR OVERALL PSL TARGET OF 40% AND ALL SUBTARGETS UNDER NEW PSL NORMS

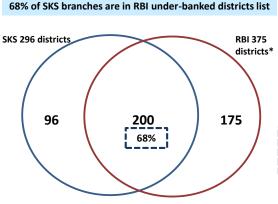
		RBI			SKS			
S.no.	Sector	Category	Target for Banks %	Qualifying Portfolio of SKS %	Explanation			
1	Agriculture	Target	18%	30%				
2	Small & Marginal farmers	Sub-target	7% (Mar'16) 8% (Mar'17)	30%	Livestock, Agri & Allied			
3	Weaker	Target	10%	100%	100% Loans are to women beneficiaries (with less than Rs.1 lac). Further, Minority communities constitute 16% and economically weaker sections 71% of loan portfolio.			
4	Micro- enterprises	Target	7% (Mar'16) 7.5% (Mar'17)	100%	Loans to MFIs for on-lending to microenterprises.			

Note: Refer Slide no.16 for details on purpose wise loan portfolio outstanding.

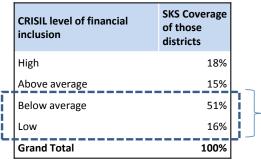
#### SKS FINANCIAL INCLUSION COVERAGE...

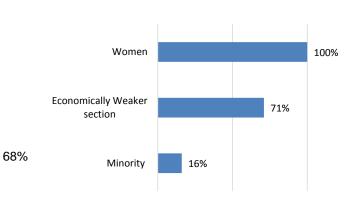
#### Strong reach in under-banked areas

#### Weaker & Minority section coverage



SKS covers 68% of below average & low financial inclusion districts identified by Crisil





#### .... IS SUPPORTED BY ROBUST CUSTOMER CENTRIC PRACTISES

#### **Doorstep Service**

Doorstep delivery (i.e. at Center meetings)

#### **Financial literacy**



3 day process consisting of hour-long sessions designed to educate clients on SKS processes and credit discipline.

### Dedicated customer service

SKS Toll free Number

1800 300 10000

Call Timings:

Morning 7:30 AM to Evening 3:30 PM
(Monday to Friday)

You can call this number from any number FREE of cost.

Toll-free helpline number with seven different vernacular languages

<sup>\*</sup> Source: RBI under-banked districts data

<sup>[1]</sup> Source: CRISIL Inclusix: An index to measure India's progress on Financial Inclusion, June 2013

#### **PRODUCT OFFERINGS**

	IGL	MTL	LTL	Other product offerings	Gold loans	
Loan portfolio (INR Crs)	2,257	1,138	675	65	49	
Ticket size range INR 7,591 to		INR 14,959	INR 21,943 to INR 29,809	<ul><li>Solar lamp: 1,772</li><li>Mobile phone: 2,495</li></ul>	INR 2,000 to INR 200,000	
Avg. Ticket Size (INR)	13,565	12,751	28,739	2,048	13,705	
Eligibility*	<ul> <li>Completion of CGT / GRT</li> <li>Age limit 18 years to 55 years</li> <li>With IGL - Between 20th to 46th week</li> <li>With LTL - Between 20th to 96th week</li> </ul>		<ul> <li>Minimum Two IGL Loan cycle completed</li> <li>No current IGL outstanding</li> </ul>	<ul> <li>With IGL – Between 4th to 46th week</li> <li>With LTL – Between 4th to 100th week</li> </ul>	Maximum LTV as % of gold value on disbursement SP3: 68% SP4: 75%	
Tenure	50 we	eks	104 weeks	25 weeks	<ul><li>SP3: 0 - 365 days</li><li>SP4: 0 - 270 days</li></ul>	
Annual effective interest rate		23.55%		<ul><li>Solar: 22.85%</li><li>Mobile: 20.5%</li></ul>	<ul><li>SP3: 15% - 24%</li><li>SP4: 19.2% - 26%</li></ul>	
Processing fee		1%		<ul><li>Solar: 0.7%</li><li>Mobile: 0.9%-1.0%</li></ul>	■ SP3 & SP4: 0.5%	

### **HIGHLIGHTS - LONG TERM LOANS (LTL)**

Product Details	
Purpose	Income generating activity
Ticket Size	Rs.21,943 to Rs.29,809
Tenure	104 Weeks
Eligibility	<ul><li>Completion of two IGL^ Loan cycles</li><li>No current IGL outstanding</li></ul>
Product design	Equal weekly installment (EWI) similar to IGL Eg.: IGL Rs.13K Ticket size : Rs. 300 EWI LTL Rs.26K Ticket size : Rs. 320 EWI

FY15 - Snapshot	LTL 		Enterprise G Portfo	% Mix LTL		
	FY14	FY15	FY14	FY15	FY14	FY15
No. of Loans Disbursed in '000	20	259	4,133	5,621	0.5%	5%
Avg. Ticket Size INR	26,962	28,687	11,584	12,259		
Amount of Loan Disbursed ('In	<i></i>	740	4.700	6 004	40/	440/*
Crs.)	55	743	4,788	6,891	1%	11%*
Portfolio Outstanding (in Crs.)	52	675	2,837	4,171	1.8%	16%

<sup>\*</sup>Disbursement capped at 25% of overall disbursement

<sup>40</sup> 

#### LEVERAGING THE DISTRIBUTION STRENGTH

										. – – – – – – – .			
	FY 14			FY15			Q3FY15			Q4FY15			
	Mobile phone	Solar lamp	Total	Mobile phone	Solar lamp	Total	Mobile phone	Solar lamp	Total	Mobile phone	Solar lamp	Total	
No. of Units Facilitated (in Lacs)	1.8	1.0	2.8	4.5	3.9	8.4	0.9	1.4	2.3	1.4	1.2	2.6	
Gross Fees (after service tax) INR Crs.	6.3	2.7	9.0	15.9	12.4	28.3	3.4	4.6	8.0	5.5	3.7	9.2	
Less: Incentives INR Crs.	0.5	0.3	0.8	2.5	2.1	4.6	0.7	0.6	1.2	1.1	0.9	2.0	
*Net Fees INR Crs.	5.8	2.4	8.2	13.4	10.3	23.7	2.7	4.1	6.8	4.4	2.8	7.2	
Loan Portfolio INR Crs.	2.3	14.6	17.0	33.1	25.2	58.3	23.4	22.6	45.9	33.1	25.2	58.3	
Net Fee Income as % of PAT	8.3%	3.5%	11.7%	7.2%	5.5%	12.6%	6.6%	9.9%	16.5%	10.9%	6.9%	17.8%	
Loan Portfolio Mix	0.1%	0.5%	0.6%	0.8%	0.6%	1.4%	0.7%	0.7%	1.4%	0.8%	0.6%	1.4%	

<sup>\*</sup> Net fee post the incentive payout and sans transfer pricing of other operating cost

#### **UPDATE ON GOLD LOANS - PILOT PROGRAMME**

INR crore

Particulars	Mar 15
Total Gold Loan Portfolio Outstanding	49.2
Current Gold Holding Value*	70
Security Coverage (70/49 crores)	141%
SKS Non-AP Gross Loan Portfolio	4,171
Gold loans as % of SKS Non-AP Gross Loan Portfolio	1.2%

#### Notes:

<sup>\*</sup> Based on Current value of Rs. 2,418/ gm – Mar 31, 2015 and applied on net weight of gold i.e. after deduction for stones and impurities on gross weight)
(Source: India Bullion & Jewellers Association ltd. – 22 carat spot rate)

#### INTERNAL AUDIT PLAYS A CRITICAL ROLE IN PROCESS MONITORING

#### Strength

- 196 strong headcount
- ISO 9001:2008 certified process
- All branches are inspected monthly based on a 4 tier grading system
- Grading linked to incentives/appraisals of field staff
- Head Office audit by KPMG

#### Scope

- Branches 1,268
- Branches per Internal Audit staff 8
- Regional Offices 22

			Scope of Audit									
Audit area	Frequency	Client Acquisition	Center Meeting Process	Document verification (KYC, Loan utilization check etc.)	Monitoring process by supervisors	Adheren ce to Process / Policies	Statutory Requirements (Credit bureau, Fair practices etc.)	Client Visits*	High Risk items (Fraud s etc.)	Fixed Assets verifica tion^		
IGL Branches	Monthly	$\sqrt{}$	$\sqrt{}$	$\checkmark$	$\sqrt{}$	$\checkmark$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		
Gold Loan Branches	45 days	V	-	$\checkmark$	$\sqrt{}$	$\checkmark$	$\checkmark$	-	$\sqrt{}$	$\sqrt{}$		
Regional Offices	Quarterly	-	-	-	-	$\checkmark$	$\checkmark$	-	-	$\sqrt{}$		
Head office	Quarterly	-	-	-	-	$\sqrt{}$	$\checkmark$	-	-	$\sqrt{}$		

#### Note:

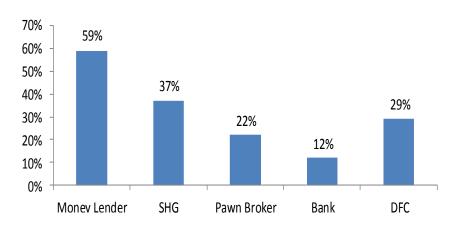
<sup>\*</sup> Approximately 30% of the clients are covered by Internal Audit in an year during the branch audits. Clients visited on a sample basis to check for Loan confirmations, Loan utilization (LUC), arrears and awareness on Client Protection Principles (CPP)

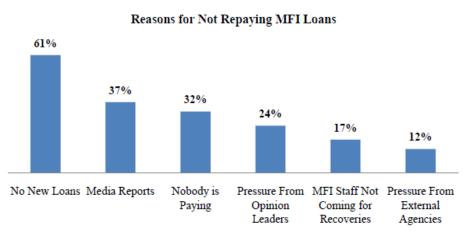
<sup>^</sup> Fixed Assets are verified on Annual basis

#### WHAT ARE CLIENTS DOING POST THE ANDHRA PRADESH MFI CRISIS?

#### **Sources of Credit (in the absence of MFI Loans)**

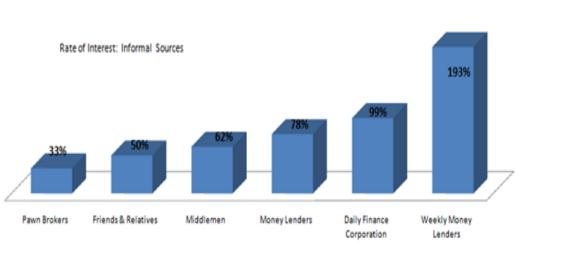
#### Reasons for not repaying MFI loans

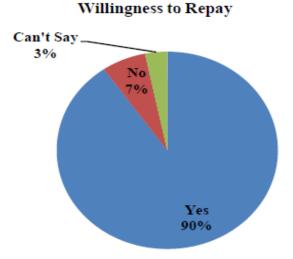




# Interest rates charged by informal sources (in the absence of MFIs)

#### Willingness to repay







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Certain statements in this document with words or phrases such as "will", "should", etc., and similar expressions or variation of these expressions or those concerning our future prospects are forward looking statements. Actual results may differ materially from those suggested by the forward looking statements due to a number of risks or uncertainties associated with the expectations. These risks and uncertainties include, but are not limited to, our ability to successfully implement our strategy and changes in government policies. The company may, from time to time, make additional written and oral forward looking statements, including statements contained in the company's filings with the stock exchanges and our reports to shareholders. The company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the company